Introduction
A Leading Home-grown Infrastructure and Civil Engineering Group

• Track record and expertise in construction since 1966
• Expanded into property development and investment since 2012

Business Segments

CORE
Construction | Maintenance

NON-CORE
Property development & investment

Public sector clients include:

Private sector clients include:

INTRODUCTION
• Focused on **diversifying earnings base** and **building on recurring income stream**
  
a) **The Essence** (along Chong Kuo Road): 84-unit condominium launched in March 2019

b) **Phoenix Heights**: approved for fresh 99-year lease extension, to be developed into 74-unit residential property

c) **6-8 Bennett Street, Perth, Australia**: Increased rental income contribution

d) **32 Tagore Lane, Singapore**: Newly acquired investment property

• Supported by **healthy pipeline of construction projects**; continue to leverage on **solid track record** and **civil engineering expertise**
Financial Review
FY2019 Highlights

• Group revenue of S$81.4 million in FY2019
  o Decrease in revenue due to lower percentage of revenue recognised from maintenance projects during FY2019
  o Partially offset by higher revenue from the construction segment

• Net loss attributable to equity holders of S$0.4 million in FY2019
  o Mainly due to lower revenue, gross profit, higher share of loss of associated companies and joint ventures and an increase in administrative expenses due to legal fees relating to the on-going trial
  o Partially offset by other gains comprising a technical management consultancy fee, an increase in fair value gain from the revaluation of some investment properties and a rise in miscellaneous income from the sale of construction materials.

• Balance sheet remains robust, with free cash and cash equivalents of S$59.6 million

• Healthy construction order book of $283.1 million provides clear revenue visibility till 2023
FINANCIAL REVIEW

Segmental Revenue Breakdown

<table>
<thead>
<tr>
<th></th>
<th>FY2019 (S$’m)</th>
<th>FY2018 (S$’m)</th>
<th>Change (%)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction</td>
<td>50.0</td>
<td>46.0</td>
<td>8.5</td>
</tr>
<tr>
<td>Maintenance</td>
<td>25.7</td>
<td>40.4</td>
<td>(36.4)</td>
</tr>
<tr>
<td>Rental Income</td>
<td>5.7</td>
<td>4.0</td>
<td>42.4</td>
</tr>
<tr>
<td><strong>Total revenue</strong></td>
<td><strong>81.4</strong></td>
<td><strong>90.4</strong></td>
<td><strong>(10.0)</strong></td>
</tr>
</tbody>
</table>
## FINANCIAL REVIEW

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<th>FY2019 (S$’m)</th>
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<th>Change (%)</th>
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<tr>
<td>Revenue</td>
<td>81.4</td>
<td>90.4</td>
<td>(10.0)</td>
</tr>
<tr>
<td>Gross profit</td>
<td>10.8</td>
<td>17.9</td>
<td>(39.5)</td>
</tr>
<tr>
<td>Gross profit margin</td>
<td>13.3%</td>
<td>19.8%</td>
<td>(6.5 ppt)</td>
</tr>
<tr>
<td>Profit before taxation</td>
<td>1.0</td>
<td>6.6</td>
<td>(84.2)</td>
</tr>
<tr>
<td>Profit after tax</td>
<td>0.7</td>
<td>5.6</td>
<td>(87.9)</td>
</tr>
<tr>
<td>Free cash and cash equivalents</td>
<td>59.6</td>
<td>69.2</td>
<td>(13.8)</td>
</tr>
<tr>
<td>Net tangible assets</td>
<td>119.4</td>
<td>121.8</td>
<td>(2.0)</td>
</tr>
<tr>
<td>NTA per share (cents)</td>
<td>38.71</td>
<td>39.49</td>
<td>(2.0)</td>
</tr>
<tr>
<td>EPS (cents)</td>
<td>(0.12)</td>
<td>2.10</td>
<td>(105.7)</td>
</tr>
<tr>
<td>Number of shares</td>
<td>308,430,594</td>
<td>308,430,594</td>
<td>-</td>
</tr>
<tr>
<td>Total dividends (cents)</td>
<td>0.7</td>
<td>1.0</td>
<td>(30.0)</td>
</tr>
<tr>
<td>Dividend payout ratio</td>
<td>-</td>
<td>47.6%</td>
<td>-</td>
</tr>
</tbody>
</table>
Dividend
Proposes one-tier tax-exempt dividend of 0.7 cent per ordinary share

Payable on 18 May 2020, subjected to the approval of shareholders at the forthcoming Annual General Meeting

Based on share price of S$0.18 as at 28 February 2020
Construction & Maintenance

• Construction & Maintenance segment continues to be a strong revenue pillar and core business, consistently accounting for 92.9% of the group’s total revenue

• Public sector projects remains as OKP’s key revenue contributor

• Current net construction order book of S$283.1 million, with projects extending till 2023
# Some on-going Projects

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Contract Value</th>
<th>Commencement Date</th>
<th>Expected Completion Date</th>
<th>Sector</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contract ER442 Walk2Ride Programme</td>
<td>S$46.1 million (revised)</td>
<td>Feb 2015</td>
<td>Extended till Dec 2020</td>
<td>Public</td>
</tr>
<tr>
<td>Contract ER443 Walk2Ride Programme</td>
<td>S$34.6 million (revised)</td>
<td>Feb 2015</td>
<td>Extended till Feb 2021</td>
<td>Public</td>
</tr>
<tr>
<td>Improvement to Roadside Drains V Contract E5 (Yishun Avenue 1/6, Jalan Kembangan,</td>
<td>S$13.8 million</td>
<td>Jan 2018</td>
<td>Jan 2021</td>
<td>Public</td>
</tr>
<tr>
<td>Pasir Ris Estate and Hai Sing Estate Areas)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Improvement to Sungei Tampines (Tampines Avenue 7 to Tampines Expressway)</td>
<td>S$48.8 million</td>
<td>May 2018</td>
<td>May 2021</td>
<td>Public</td>
</tr>
<tr>
<td>Construction of Covered Linkways to Thomson East Coast Line Stage 1,2 and 3 Stations</td>
<td>S$36.9 million</td>
<td>Sep 2018</td>
<td>Nov 2021</td>
<td>Public</td>
</tr>
<tr>
<td>Widening of Tampines Road Between Kallang Paya Lebar Expressway to Tampines Avenue 10</td>
<td>S$30.1 million</td>
<td>Oct 2018</td>
<td>Oct 2021</td>
<td>Public</td>
</tr>
</tbody>
</table>
### Some on-going Projects (Cont’d)

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Contract Value</th>
<th>Commencement Date</th>
<th>Expected Completion Date</th>
<th>Sector</th>
</tr>
</thead>
<tbody>
<tr>
<td>Construction of Link Sewers for the DTSS Phase 2 Project – Schedule III Contract I (Jalan Buroh/Tanjong Kling Road)</td>
<td>S$27.7 million</td>
<td>Jan 2019</td>
<td>Jan 2023</td>
<td>Public</td>
</tr>
<tr>
<td>Improvement to Roadside Drains and Watermain Replacement Works under Estate Upgrading Programme Batch 9 – Contract 1 (Clover and Thomson Faber Island Gardens Estates)</td>
<td>S$13.9 million</td>
<td>Jan 2019</td>
<td>Jan 2021</td>
<td>Public</td>
</tr>
<tr>
<td>Construction of Roads, Drains and Sewers at One-North Crescent and Media Link, and Road Demolition and Reinstatement Works at Portsdown Road</td>
<td>S$6.2 million</td>
<td>Jun 2019</td>
<td>Aug 2020</td>
<td>Public</td>
</tr>
<tr>
<td>Proposed Construction of New Infrastructure at Tukang Estate</td>
<td>S$18.3 million</td>
<td>Oct 2019</td>
<td>Jan 2021</td>
<td>Public</td>
</tr>
<tr>
<td>Commuter and Road Infrastructure Works in Pasir Ris and Loyang</td>
<td>S$82.7 million</td>
<td>Dec 2019</td>
<td>Dec 2022</td>
<td>Public</td>
</tr>
</tbody>
</table>
Property Development – Singapore

The Essence

- Launched in March 2019
- 84-unit development along Chong Kuo Road
- 99-year leasehold with land area of 4,282.9 sqm
- Expected TOP: 2023

Jointly acquired with two other business partners on 7 February 2018 for S$43.9 million
Property Development – Singapore

The Essence

- Part of government’s designated rejuvenation region
- Nestled in a private residential enclave surrounded by 4 major water bodies
- 500m away from new Springleaf MRT (Thomson-East Coast Line)
Property Development – Singapore

Phoenix Heights

- Approved for redevelopment into 74-unit condominium
- Received in-principle approval from Singapore Land Authority for grant of a fresh 99 year-lease extension
- Land area of 3,971.9 sqm
  - Allowable GFA of 5,560.66 sqm
  - Max height of 5 storeys

Acquired through a 25% owned associated company, USB Holdings Pte Ltd. for S$33.1 million
Property Development – Singapore (Track Record)

LakeLife
- 546-unit EC at Yuan Ching Road/Tao Ching Road
- First EC in 17 years to be developed in the Western side of Singapore
- Recorded strong sales performance – fully sold and recognised in FY2018; TOP obtained on 30 December 2016

10% stake in JV company Lakehomes Pte. Ltd.

Amber Skye
- 109-unit freehold luxury condominium at Amber Road
- TOP obtained on 27 April 2017
- Accorde[d various awards and accolades for quality and design: 1) Silver Award for Architectural, Building and Structure Design at the A’Design Award (2017-2018) at Asia Pacific Property Award 2018; 2) Platinum Award for Construction Productivity (2018) by BCA
- More than 75% sold to-date

On 2 January 2020, CS Amber Development Pte Ltd cancelled the 111,111 ordinary shares held by the Group for nil consideration.
Property Investment – Singapore

32 Tagore Lane, Singapore

- Freehold light industrial terrace factory located adjacent to the Group’s current headquarters
  - Land area of 601 sqm

- Acquisition of the property for investment purposes

Acquired in February 2020 for S$8.0 million
Property Investment – Overseas (Australia)

6-8 Bennett Street, Perth, Australia

- Freehold office complex on eastern fringe of Perth CBD
  - Land area of 3,115 sqm
  - Net Lettable Area of 10,219 sqm
  - 100% occupancy as at 31 December 2019
- Stable, recurring income stream, making up 7.1% of total revenue for FY2019

Jointly acquired with a business partner in April 2018 for AUD43.5 million
Prospects
Industry Outlook

• BCA projects total construction demand in 2020 to remain strong, supported by public sector construction demand

<table>
<thead>
<tr>
<th>Construction Demand</th>
<th>2019 Actual (S$’b)</th>
<th>2020 Forecast (S$’b)</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Sector</td>
<td>19.0</td>
<td>17.5-20.5</td>
<td>33.4</td>
</tr>
<tr>
<td>Private Sector</td>
<td>14.4</td>
<td>10.5-12.5</td>
<td>28.0-33.0</td>
</tr>
</tbody>
</table>

Public sector boosted by major infrastructure and industrial building projects:
• Integrated Waste Management Facility
• Infrastructure works for Changi Airport Terminal 5
• Jurong Region MRT Line
• Cross Island MRT Line

Private sector supported by:
• Redevelopment of en-bloc sale sites
• Recreational developments at Mandai Park
• Changi Airport new taxiway
• Berth facilities at Jurong Port and Tanjong Pagar Terminal

• Over medium term, BCA expects construction demand to steadily improve

<table>
<thead>
<tr>
<th>Construction Demand</th>
<th>2021-2022</th>
<th>2023-2024</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forecast (S$’b) for both sectors</td>
<td>27.0-34.0</td>
<td>28.0-35.0</td>
</tr>
</tbody>
</table>

Source: BCA
End