



**OKP HOLDINGS LIMITED**

胡金標控股有限公司

**Full Year Financial  
Statement and Dividend  
Announcement for the year ended**

**31 December 2015**



**23 February 2016**

## Table of Contents

---

		<u>Page No</u>
1(a)	Income statement	2
1(a)(i)	Consolidated statement of comprehensive income	3
1(b)(i)	Statements of financial position	7
1(b)(ii)	Borrowings and debts securities	20
1(c)	Consolidated statements of cash flows	21
1(d)(i)	Consolidated statement of changes in equity	25
1(d)(ii)	Changes in share capital	29
1(d)(iii)	Total number of issued shares	29
1(d)(iv)	Statement of sales, transfers, disposals, cancellations and/or use of treasury shares	29
2 & 3	Audit statement	29
4	Accounting policies	29
5	Changes in accounting policies	30
6	Earnings per share	31
7	Net asset value per share	31
8	Review of Group's performance	32
9	Variance from previous prospect statement	38
10	Outlook	38
11 & 12 & 17	Dividend	39, 40 & 44
13	Interested person transactions	40
14 & 15	Segmental information (Business)	41 & 42
16	Breakdown of sales	43
18	Use of proceeds as at 31 December 2015	44
19	Disclosure of persons occupying managerial positions who are related to a director, CEO or substantial shareholder	45
20	Confirmation that the issuer has procured undertakings from all its directors and executive officers	48

**Full Year Financial Statement and Dividend Announcement for the Year Ended 31 December 2015**
**PART I - INFORMATION REQUIRED FOR ANNOUNCEMENTS OF QUARTERLY (Q1, Q2 & Q3), HALF-YEAR AND FULL YEAR RESULTS**
**1(a) An income statement and statement of comprehensive income, or a statement of comprehensive income, for the Group, together with a comparative statement for the corresponding period of the immediately preceding financial year**

	The Group			The Group		
	Fourth Quarter ended 31 Dec		Increase/ (Decrease)	Financial Year ended 31 Dec		Increase/ (Decrease)
	2015	2014		2015	2014	
	\$'000	\$'000	%	\$'000	\$'000	%
<b>Revenue</b>	24,496	25,654	(4.5)	103,290	109,476	(5.7)
Cost of works	(20,653)	(23,980)	(13.9)	(89,522)	(100,716)	(11.1)
<b>Gross profit</b>	<b>3,843</b>	<b>1,674</b>	129.6	<b>13,768</b>	<b>8,760</b>	57.2
Other income	1,226	569	115.5	2,800	1,573	78.0
Expenses						
- Administrative	(2,998)	(1,834)	63.5	(9,028)	(8,170)	10.5
- Finance	(16)	(14)	14.3	(62)	(54)	14.8
Share of results of associated companies and joint ventures	73	4	1725.0	128	91	40.7
<b>Profit before income tax</b>	<b>2,128</b>	<b>399</b>	433.3	<b>7,606</b>	<b>2,200</b>	245.7
Income tax (expense)/credit	(194)	450	143.1	(602)	339	277.6
<b>Net profit</b>	<b>1,934</b>	<b>849</b>	127.8	<b>7,004</b>	<b>2,539</b>	175.9
Gross profit margin	15.7%	6.5%		13.3%	8.0%	
Net profit margin	7.9%	3.3%		6.8%	2.3%	
Effective tax rate	9.1%	n.m.		7.9%	n.m.	
Net profit attributable to:						
Equity holders of the Company	1,934	849	127.8	7,005	2,541	175.7
Non-controlling interests	-	-	-	(1)	(2)	(50.0)
	1,934	849	127.8	7,004	2,539	175.9

n.m. : not meaningful



(i) Consolidated statement of comprehensive income for the fourth quarter and financial year ended 31 December 2015

Note	The Group			The Group		
	Fourth Quarter ended 31 Dec		Increase/ (Decrease)	Financial Year ended 31 Dec		Increase/ (Decrease)
	2015	2014		2015	2014	
	\$'000	\$'000	%	\$'000	\$'000	%
<b>Net profit</b>	1,934	849	127.8	7,004	2,539	175.9
Other Comprehensive income:						
Financial assets, available-for-sale						
- Fair value gain/ (loss), net of tax	28	9	211.1	(5)	32	(115.6)
- Reclassification	-	-	-	-	(44)	n.m.
<b>Total comprehensive income</b>	<b>1,962</b>	<b>858</b>	128.7	<b>6,999</b>	<b>2,527</b>	177.0
<b>Total comprehensive income attributable to:</b>						
Equity holders of the Company	1,962	858	128.7	7,000	2,529	176.8
Non-controlling interests	-	-	-	(1)	(2)	(50.0)
	1,962	858	128.7	6,999	2,527	177.0

Note:

(i) Fair value (losses)/gains were mainly attributable to lower/higher quoted prices of financial assets, available-for-sale respectively.

n.m. : not meaningful



(ii) Additional disclosures

Profit before income tax was arrived at:

	The Group			The Group		
	Fourth Quarter ended 31 Dec		Increase/ (Decrease)	Financial Year ended 31 Dec		Increase/ (Decrease)
	2015	2014		2015	2014	
	\$'000	\$'000	%	\$'000	\$'000	%
<u>After charging:-</u>						
Non-audit fee paid to the auditors of the Company	9	6	50.0	30	29	3.4
Amortisation of intangible assets	5	2	150.0	11	8	37.5
Depreciation of property, plant and equipment	161	158	1.9	642	631	1.7
Directors' remuneration						
- Directors of the Company	928	350	165.1	3,162	2,327	35.9
- Other Directors	101	105	(3.8)	428	425	0.7
Directors' fee	45	45	-	180	180	-
Interest paid and payable						
- Finance lease liabilities	16	14	14.3	62	54	14.8
Employees compensation cost	619	583	6.2	2,282	2,298	(0.7)
Allowance for impairment of non-trade receivable	650	-	n.m.	650	-	n.m.
<u>Included in the cost of works are the following:-</u>						
Depreciation of property, plant and equipment	653	633	3.2	2,442	2,284	6.9
Amortisation of intangible assets	16	16	-	63	63	-
Employees compensation cost	6,474	6,722	(3.7)	23,925	25,817	(7.3)

n.m. : not meaningful



Note	The Group			The Group		
	Fourth Quarter ended 31 Dec		Increase/ (Decrease)	Financial Year ended 31 Dec		Increase/ (Decrease)
	2015	2014		2015	2014	
	\$'000	\$'000	%	\$'000	\$'000	%
<u>After crediting:-</u>						
Interest income						
- Bank deposits	119	31	283.9	298	120	148.3
- Financial assets, held-to-maturity	-	-	-	-	12	n.m.
- Financial assets, available for-sale	13	13	-	51	59	(13.6)
- Other receivables (non-current)	-	114	n.m.	88	477	(81.6)
Rental income from investment properties	47	47	-	190	117	62.4
Fair value gain on investment properties	110	120	(8.3)	110	120	(8.3)
Non-trade payables written off	-	-	-	438	-	n.m.
Technical management consultancy fee	856	-	n.m.	856	-	n.m.
Government grant	47	26	80.8	246	154	59.7
Net gain on foreign exchange	9	74	(87.8)	210	88	138.6
Net (loss)/gain on disposal of property, plant and equipment	(2)	54	(103.7)	70	185	(62.2)
Available-for-sale financial assets						
- Gain/(loss) on disposal	-	-	-	-	28	n.m.
- Reclassification from other comprehensive income upon disposal	-	-	-	-	51	n.m.

Notes:

(i) Gain on foreign exchange mainly arose from the revaluation of assets denominated in United States dollar to Singapore dollar.

n.m.: not meaningful



(iii) Extraordinary/Exceptional items

Nil

(iv) Adjustments for under or over-provision of tax in respect of prior years

The Group	
31 Dec 2015	31 Dec 2014
\$'000	\$'000

Tax (expense)/credit attributable to profit is made up of:

- Profit from current financial year:

- Current income tax - Singapore
- Deferred income tax

(509)	(140)
(70)	(223)

(579) (363)

- (Under)/over provision in prior financial years

- Current income tax - Singapore
- Deferred income tax

(23)	57
-	645

(23) 702

(602) 339



**1(b)(i) A statement of financial position (for the issuer and group), together with a comparative statement as at the end of the immediately preceding financial year**

Statements of Financial Position

		The Group		The Company	
Note		31 Dec 2015	31 Dec 2014	31 Dec 2015	31 Dec 2014
		\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>					
<b>Current assets</b>					
		54,689	34,009	3,283	3,672
		24,454	34,113	6,629	2,517
		4,238	5,954	-	-
		<b>83,381</b>	<b>74,076</b>	<b>9,912</b>	<b>6,189</b>
<b>Non-current assets</b>					
		-	-	17,522	17,522
		2,988	3,262	-	-
		651	71	-	-
		5,250	5,140	-	-
		24,533	28,722	17,844	17,495
		990	995	-	-
		18,206	18,487	5,512	5,831
		1,770	1,828	20	15
		<b>54,388</b>	<b>58,505</b>	<b>40,898</b>	<b>40,863</b>
		<b>137,769</b>	<b>132,581</b>	<b>50,810</b>	<b>47,052</b>
<b>LIABILITIES</b>					
<b>Current liabilities</b>					
		29,314	31,309	6,867	6,316
		950	722	-	-
		549	171	65	21
		<b>30,813</b>	<b>32,202</b>	<b>6,932</b>	<b>6,337</b>
<b>Non-current liabilities</b>					
		1,637	1,513	-	-
		631	561	49	87
		<b>2,268</b>	<b>2,074</b>	<b>49</b>	<b>87</b>
		<b>33,081</b>	<b>34,276</b>	<b>6,981</b>	<b>6,424</b>
		<b>104,688</b>	<b>98,305</b>	<b>43,829</b>	<b>40,628</b>
<b>EQUITY</b>					
<b>Capital and reserves attributable to equity holders of the Company</b>					
		36,832	36,832	36,832	36,832
		1,348	1,353	-	-
		66,508	60,070	6,997	3,796
		<b>104,688</b>	<b>98,255</b>	<b>43,829</b>	<b>40,628</b>
		-	<b>50</b>	-	-
		<b>104,688</b>	<b>98,305</b>	<b>43,829</b>	<b>40,628</b>
		<b>102,918</b>	<b>96,427</b>	<b>43,809</b>	<b>40,613</b>





**Notes to Statements of Financial Position:**

(i) Trade and other receivables

	The Group		The Company	
	31 Dec 2015	31 Dec 2014	31 Dec 2015	31 Dec 2014
	\$'000	\$'000	\$'000	\$'000
Trade receivables				
- Non-related parties	2,364	8,354	-	-
- Subsidiaries	-	-	6,517	2,450
	2,364	8,354	6,517	2,450
Construction contracts				
- Due from customers	15,901	18,643	-	-
- Retentions	4,533	4,968	-	-
	20,434	23,611	-	-
Non-trade receivables				
- Subsidiaries	-	-	767	717
- Joint venture partner	3	6	-	-
- Non-related parties	76	1,970	6	4
	79	1,976	773	721
Less: Allowance for impairment of receivables	-	(1,474)	(688)	(688)
Non-trade receivables - net	79	502	85	33
Deposits	577	1,030	7	11
Prepayments	1,000	616	20	23
	24,454	34,113	6,629	2,517

The non-trade amounts due from subsidiaries and joint venture partners are unsecured, interest-free and repayable on demand.

(ii) Investments in subsidiaries

	The Company	
	31 Dec 2015	31 Dec 2014
	\$'000	\$'000
Equity investments at cost	17,522	17,522



Name of subsidiaries	Principal activities	Country of incorporation	Equity holding	
			31 Dec 2015	31 Dec 2014

Held by the Company

Or Kim Peow Contractors (Pte) Ltd <sup>(@)</sup>	Business of road and building construction and maintenance	Singapore	100%	100%
Eng Lam Contractors Co. (Pte) Ltd <sup>(@)</sup>	Business of road construction and maintenance	Singapore	100%	100%
OKP Technical Management Pte Ltd <sup>(@)(*)</sup>	Provision of technical management and consultancy services	Singapore	100%	100%
OKP Investments (China) Pte Ltd <sup>(@)(*)</sup>	Investment holding	Singapore	100%	100%
OKP (Oil & Gas) Infrastructure Pte Ltd <sup>(@)(&amp;)</sup>	Business of carrying out civil engineering projects in respect of oil, petrochemical and gas related businesses in Singapore	Singapore	100%	100%
United Pavement Specialists Pte Ltd <sup>(@)(*)(^)</sup>	Provision of rental services and investment holding	Singapore	100%	55%
OKP Land Pte Ltd <sup>(@)</sup>	Investment holding and property development	Singapore	100%	100%
OKP Transport & Trading Pte Ltd <sup>(@)(*)</sup>	Provision of transport and logistics services	Singapore	100%	100%

(@) Audited by Nexia TS Public Accounting Corporation.

(\*) Dormant company.

(^) On 2 June 2015, the Group acquired the remaining 45% of the issued shares of United Pavement Specialists Pte Ltd ("UPS") for a nominal consideration. As a consequence of this acquisition, the Group's interest in UPS had increased from 55% to 100%. The Group had derecognised non-controlling interests of \$49,027 and recorded an increase in equity attributable to owners of the parent of \$49,027.

(&) On 14 July 2015, OKP (Oil & Gas) Infrastructure Pte Ltd had been granted a licence to operate a representative foreign construction service company in Jakarta, Indonesia.



(iii) Investments in joint ventures

The Group	
31 Dec 2015	31 Dec 2014
\$'000	\$'000

**Equity investment at cost**

Beginning of financial year	3,262	3,118
Share of profit	48	315
Notional fair value of loan (net)	(322)	(171)
End of financial year	2,988	3,262

Name of joint ventures	Principal activities	Country of incorporation	Equity holding	
			31 Dec 2015	31 Dec 2014

Held by the subsidiaries

Incorporated joint ventures

CS-OKP Construction and Development Pte Ltd <sup>(@)(1)</sup>	Design, construction and execution of urban developments (including road infrastructure)	Singapore	50%	50%
Forte Builder Pte Ltd <sup>(#)(2)</sup>	Business of general construction	Singapore	50%	50%
Lakehomes Pte Ltd <sup>(^)(3)</sup>	Property development	Singapore	10%	10%

Unincorporated joint ventures

Chye Joo – Or Kim Peow JV <sup>(*)(4)</sup>	Business of general construction	Singapore	50%	-
ACSET-OKP <sup>(&amp;)(5)</sup>	Business of general construction	Indonesia, Jakarta	50%	-

- (@) Audited by Heng Lee Seng LLP.  
 (#) Audited by Nexia TS Public Accounting Corporation.  
 (^) Audited by Ernst & Young LLP.  
 (\*) Registered on 4 May 2015.  
 (&) Established on 21 September 2015.

- (1) CS-OKP Construction and Development Pte Ltd ("CS-OKP"), incorporated in Singapore on 1 December 2009, remained inactive as at 31 December 2015. CS-OKP is a joint venture company of OKP Technical Management Pte Ltd ("OKPTM"), a wholly-owned subsidiary, and CS Mining Pte Ltd, a subsidiary of China Sonangol International Limited, with a share capital of \$100,000 consisting of 100 ordinary shares. OKPTM has a 50% equity interest at a cost of \$50,000 (2014: \$50,000) in CS-OKP.



- (2) On 8 December 2010, Or Kim Peow Contractors (Pte) Ltd (“OKPC”), a wholly-owned subsidiary, entered into a joint venture agreement with Soil-Build (Pte) Ltd (“SBPL”), incorporated in Singapore and a subsidiary of Soilbuild Group Holdings Ltd., to form a 50:50 joint venture company. On the same date, the joint venture company, Forte Builder Pte. Ltd. (“FBPL”) was incorporated in Singapore with a share capital of \$1,000,000 consisting of 1,000,000 ordinary shares. OKPC has a 50% equity interest at a cost of \$500,000 in FBPL. The principal activity of FBPL is the construction of the condominium housing development, comprising one (1) 36-storey block of 54 residential units at Angullia Park.
- (3) On 15 August 2013, an associated company, Lakehomes Pte Ltd (“LH”) was incorporated in Singapore with a share capital of \$1,000,000 consisting of 1,000,000 ordinary shares. OKP Land Pte Ltd (“OKPL”), a wholly-owned subsidiary, has a 10% equity interest at a cost of \$100,000 in LH. The principal activity of LH is to develop a land parcel at Yuan Ching Road/Tao Ching Road into an executive condominium. On 13 September 2013, OKPL entered into a joint venture agreement with BBR Development Pte Ltd, Evia Real Estate (5) Pte Ltd, CNH Investment Pte Ltd and Ho Lee Group Pte Ltd for the aforesaid executive condominium development.
- (4) On 4 May 2015, a joint venture partnership, Chye Joo - Or Kim Peow JV was registered to execute the improvement to Bukit Timah First Diversion Canal Contract 3 (Holland Green to Clementi Road) awarded by the Public Utilities Board.
- (5) On 21 September 2015, OKP (Oil & Gas) Infrastructure Pte Ltd (“OKP O&G”), a wholly-owned subsidiary, had through its Jakarta representative office entered into a joint operation agreement with PT Acset Indonusa Tbk, pursuant to which OKP O&G and PT Acset Indonusa Tbk constituted themselves as a joint operation in the name of “ACSET-OKP” in accordance with the joint operation scheme under the laws of the Republic of Indonesia. The joint venture has been established to carry out building and construction works in Jakarta, Indonesia. The joint venture remained inactive as at 31 December 2015.

The Group has joint control over these joint ventures as under the contractual agreements, unanimous consent is required from all parties to the arrangements for all relevant activities. The Group’s joint arrangements are structured as separate vehicles and provide the Group and the parties to the agreements with rights to the net assets of the entities under the arrangements. Therefore, these arrangements are classified as joint ventures, which are equity accounted.

The following amounts represent the summarised financial information of the joint ventures:

	The Group	
	31 Dec 2015	31 Dec 2014
	\$'000	\$'000
Assets		
- Current assets	258,830	317,152
Liabilities		
- Current liabilities	(66,786)	(12,729)
- Non-current liabilities	(181,533)	(297,572)
Net assets	10,511	6,851
Revenue	9,244	11,194
Expenses	(9,109)	(10,495)
Profit before income tax	135	699
Income tax expense	(4)	(64)
Net profit	131	635

The information above reflects the amounts included in the financial statements of the joint ventures, adjusted to reflect adjustments made by the Group when applying the equity method of accounting.

The Group has not recognised its share of profit of a joint venture amounting to \$3,573 (2014: loss of \$7,476) because the Group’s cumulative share of losses exceeds its interest in that entity and the Group has no obligation in respect of those losses. The cumulative unrecognised losses with respect to that entity amount to \$51,556 (2014: \$55,129) at the balance sheet date.



(iv) Investments in associated companies

The Group		
	31 Dec 2015	31 Dec 2014
	\$'000	\$'000
<b>Equity investment at cost</b>		
Beginning of financial year	71	95
Incorporation of an associated company	-	200
Additional investment	500	-
Share of profit/(losses)	80	(224)
End of financial year	651	71

The summarised financial information of the associated companies, not adjusted for the proportion of ownership interest held by the Group, is as follows:

The Group		
	31 Dec 2015	31 Dec 2014
	\$'000	\$'000
Assets	253,975	226,103
Liabilities	(256,179)	(226,735)
Revenue	14,214	1,734
Net loss	(3,614)	(2,331)

The Group has not recognised its share of losses of an associated company amounting to \$394,911 (2014: \$66,207) because the Group's cumulative share of losses exceeds its interest in that entity and the Group has no obligation in respect of those losses. The cumulative unrecognised losses with respect to that entity amount to \$462,118 (2014: \$66,207) at the balance sheet date.



Name of associated companies	Principal activities	Country of incorporation	Equity holding	
			31 Dec 2015	31 Dec 2014

Held by a subsidiary

CS Amber Development Pte Ltd <sup>(@)(1)</sup>	Property development	Singapore	10%	10%
United Singapore Builders Pte Ltd <sup>(#)(2)</sup>	General contractors	Singapore	25%	20%

(@) Audited by PricewaterhouseCoopers LLP.

(#) Audited by Nexia TS Public Accounting Corporation

- (1) On 27 June 2012, OKP Land Pte Ltd ("OKPL"), a wholly-owned subsidiary, entered into an investment agreement with CS Amber Development Pte Ltd ("CSAmber") and China Sonangol Land Pte Ltd, pursuant to which OKPL subscribed for 111,111 ordinary shares in CSAmber, representing approximately 10% of the enlarged issued and paid-up share capital of CSAmber. The aggregate consideration for the subscription of the shares is \$111,111.

The Group accounts for its investment in CSAmber as an associated company although the Group holds less than 20% of the issued share capital of CSAmber as the Group is able to exercise significant influence over the investment due to the Group's voting power (both through its equity holding and its representation on the Board).

- (2) On 8 January 2014, Or Kim Peow Contractors (Pte) Ltd ("OKPC"), a wholly-owned subsidiary, entered into a shareholders' agreement with Chye Joo Construction Pte Ltd, Ho Lee Construction Pte Ltd, Hwa Seng Builder Pte Ltd, Swee Hong Limited and United Singapore Builders Pte Ltd ("USB") to tender for and, if successful, undertake Mass Rapid Transit projects, including the construction of related infrastructure such as stations, tunnels and depots. As at 31 December 2014, OKPC had a 20% equity interest at a cost of \$200,000 in USB. On 3 June 2015, OKPC acquired 5% of the issued share capital of USB by way of acquisition of 50,000 ordinary shares for \$1.00. Consequently, OKPC had a 25% equity interest at a cost of \$200,001 in USB. On 17 August 2015, OKPC was allotted and issued 500,000 new ordinary shares by capitalisation of advance to USB and its shareholding in USB was increased to 750,000 shares, with shareholding percentage remaining at 25% of the total issued and paid-up capital in USB.



(v) Investment properties

The Group	The Group
31 Dec 2015	31 Dec 2014
\$'000	\$'000

Beginning of financial year	5,140	5,020
Fair value gain recognised in profit and loss	110	120
End of financial year	5,250	5,140

The Group's policy is to revalue its investment properties on an annual basis.

At the balance sheet date, the details of the Group's investment properties are as follows:

Location	Description/existing use	Tenure	Fair value	
			31 Dec 2015	31 Dec 2014
			\$'000	\$'000
190 Moulmein Road #10-03 The Huntington Singapore 308095	Apartment unit	Freehold	1,650	1,650
No 6 Tagore Drive B1-06 Tagore Building Singapore 787623	Office unit	Freehold	1,850	1,790
No 6 Tagore Drive B1-05 Tagore Building Singapore 787623	Office unit	Freehold	1,750	1,700

The investment properties are carried at fair values at the balance sheet date as determined by an independent professional valuer.



(vi) Other receivables (non-current)

	The Group		The Company	
	31 Dec 2015	31 Dec 2014	31 Dec 2015	31 Dec 2014
	\$'000	\$'000	\$'000	\$'000
Loan to an associated company				
- CS Amber Development Pte Ltd	19,680	19,593	-	-
Less: Allowance for impairment	(650)	-	-	-
	19,030	-	-	-
Loan to a joint venture				
- Lakehomes Pte Ltd	5,503	9,129	-	-
Loan to a subsidiary	-	-	17,844	17,495
	<u>24,533</u>	<u>28,722</u>	<u>17,844</u>	<u>17,495</u>

The loan to an associated company is unsecured, interest-bearing at 2.0% per annum above SIBOR and will be repayable in full on 26 June 2018. The Group has ceased to charge interest on the loan with effect from 1 March 2015.

The loans made to a joint venture and a subsidiary are unsecured and interest-free advances for the purpose of operating and development activities in their respective fields. The loans are not expected to be repaid within the next 12 months.

(vii) Financial assets, available-for-sale (non-current)

	The Group	
	31 Dec 2015	31 Dec 2014
	\$'000	\$'000
Beginning of financial year	995	1,713
Fair value (losses)/gains recognised in other comprehensive income	(5)	32
Disposal	-	(750)
End of financial year	<u>990</u>	<u>995</u>
Financial assets, available-for-sale are analysed as follows:		
Listed debt securities		
- Bonds with fixed interest of 5.125% p.a. without fixed maturity	<u>990</u>	<u>995</u>

The fair values of listed debt securities are based on available market or common reference prices provided by the bank.





(viii) Intangible assets

The Group		The Company	
31 Dec 2015	31 Dec 2014	31 Dec 2015	31 Dec 2014
\$'000	\$'000	\$'000	\$'000

Composition:

Goodwill arising on consolidation	1,688	1,688	-	-
Computer software licences	82	140	20	15
	<u>1,770</u>	<u>1,828</u>	<u>20</u>	<u>15</u>

(a) Goodwill arising on consolidation

<i>Cost/net book value</i>				
Beginning and end of financial year	<u>1,688</u>	<u>1,688</u>	<u>-</u>	<u>-</u>

This represents goodwill on consolidation which is the excess of the cost of acquisition over the fair value of the Group's share of the identifiable net assets acquired.

(b) Computer software licences

<i>Cost</i>				
Beginning of financial year	353	353	39	39
Additions	16	-	16	-
End of financial year	<u>369</u>	<u>353</u>	<u>55</u>	<u>39</u>
<i>Accumulated amortisation</i>				
Beginning of financial year	213	142	24	16
Amortisation charge	74	71	11	8
End of financial year	<u>287</u>	<u>213</u>	<u>35</u>	<u>24</u>
Net book value	<u>82</u>	<u>140</u>	<u>20</u>	<u>15</u>

Computer software licences relate to fees paid to third parties in relation to the entitlement to use the computer software and are amortised over 5 years.



(ix) Trade and other payables

	The Group		The Company	
	31 Dec 2015	31 Dec 2014	31 Dec 2015	31 Dec 2014
	\$'000	\$'000	\$'000	\$'000
Trade payables				
- Non-related parties	15,549	19,777	92	58
Non-trade payables				
- Subsidiaries	-	-	5,347	5,349
- Non-controlling shareholder of a subsidiary	-	450	-	-
- Joint venture partner	50	50	-	-
	50	500	5,347	5,349
Construction contracts				
- Advances received	-	1,138	-	-
Accrued operating expenses	13,581	9,786	1,428	909
Other payables	134	108	-	-
	<u>29,314</u>	<u>31,309</u>	<u>6,867</u>	<u>6,316</u>

The non-trade amounts due to subsidiaries and joint venture partners are unsecured, interest-free and repayable on demand.



(x) Other reserves

The Group	
31 Dec 2015	31 Dec 2014
\$'000	\$'000

(a) **Composition:**

Fair value reserve	(24)	(19)
Asset revaluation reserve	1,372	1,372
	<u>1,348</u>	<u>1,353</u>

(b) **Movements:**

**Fair value reserve**

Beginning of financial year	(19)	(7)
Financial asset – available-for-sale -Fair value (losses)/gains	(5)	32
Reclassification to profit or loss	-	(51)
Tax on reclassification	-	7
	-	(44)
End of financial year	<u>(24)</u>	<u>(19)</u>

**Asset revaluation reserve**

Beginning of financial year	<u>1,372</u>	<u>1,372</u>
-----------------------------	--------------	--------------

Other reserves are non-distributable.



## **Explanatory Notes:**

### (i) Current assets

Current assets increased by \$9.3 million, from \$74.1 million as at 31 December 2014 to \$83.4 million as at 31 December 2015. The increase was attributable to:

- (a) an increase in cash and cash equivalents of \$20.7 million. This was due mainly to the cash generated from operations for the financial year ended 31 December 2015 ("FY2015") of \$20.3 million and cash generated from investing activities of \$2.1 million, which were partially offset by cash used in financing activities of \$1.7 million,

which was partially offset by:

- (b) a decrease in construction contract work-in-progress of \$1.7 million due mainly to lower unbilled amounts expected to be collected from customers for contract work performed up till 31 December 2015 as compared to 31 December 2014; and
- (c) a decrease in trade and other receivables of \$9.7 million due to settlement of billings by a few customers as at 31 December 2015.

### (ii) Non-current assets

Non-current assets decreased by \$4.1 million, from \$58.5 million as at 31 December 2014 to \$54.4 million as at 31 December 2015. The decrease was attributable to:

- (a) a decrease in other receivables of \$4.2 million arising from (i) the repayment of loan of \$3.9 million and a notional fair value adjustment of \$0.3 million of the remaining loan to a joint venture, Lakehomes Pte Ltd and (ii) an allowance for impairment of \$0.65 million made in relation to a loan extended to an associated company, CS Amber Development Pte Ltd, during FY2015;
- (b) a decrease in property, plant and equipment of \$0.3 million resulting from the depreciation and disposal of property, plant and equipment, which were partially offset by the purchase of new plant and equipment during FY2015; and
- (c) a decrease in investments in joint ventures of \$0.3 million arising from a notional fair value adjustment of loan repaid by Lakehomes Pte Ltd during FY2015,

which were partially offset by:

- (d) an increase in investments in associated companies of \$0.6 million arising from the increase in cost of investment of \$0.5 million by way of capitalisation of advance to an associated company, United Singapore Builders Pte Ltd, and the share of profit of joint ventures during FY2015; and
- (e) the fair value gain of \$0.1 million arising from the revaluation of some of the investment properties in FY2015.

### (iii) Current liabilities

Current liabilities decreased by \$1.4 million, from \$32.2 million as at 31 December 2014 to \$30.8 million as at 31 December 2015. The decrease was due mainly to:

- (a) a decrease in trade and other payables of \$2.0 million due mainly to lower accrued operating expenses related to project costs and settlement of some major trade payables during FY2015,

which was partially offset by:

- (b) an increase in current income tax liabilities of \$0.4 million due to higher tax provision resulting from higher profits generated during FY2015; and
- (c) an increase in finance lease liabilities of \$0.2 million as a result of purchase of plant and machinery to support new projects during FY2015.



(iv) Non-current liabilities

Non-current liabilities increased by \$0.2 million, from \$2.1 million as at 31 December 2014 to \$2.3 million as at 31 December 2015. The increase was due mainly to an increase in finance lease liabilities as a result of purchase of plant and machinery to support new projects during FY2015.

(v) Shareholders' equity

Shareholders' equity, comprising share capital, other reserves, retained profits and non-controlling interests, increased by \$6.4 million, from \$98.3 million as at 31 December 2014 to \$104.7 million as at 31 December 2015. The increase was largely attributable to:

(a) the profit generated from operations of \$7.0 million in FY2015,

which was partially offset by:

(b) the dividend payment to shareholders of \$0.6 million during FY2015.

**1(b)(ii) Aggregate amount of group's borrowings and debt securities**

(a) Amount repayable in one year or less, or on demand

As at 31 Dec 2015		As at 31 Dec 2014	
\$'000	\$'000	\$'000	\$'000
Secured	Unsecured	Secured	Unsecured
950	-	722	-

(b) Amount repayable after one year

As at 31 Dec 2015		As at 31 Dec 2014	
\$'000	\$'000	\$'000	\$'000
Secured	Unsecured	Secured	Unsecured
1,637	-	1,513	-

(c) Details of any collateral

The above secured borrowings of the Group relate to finance lease liabilities secured by way of corporate guarantees issued by the Company and charges over the property, plant and equipment under the finance leases.



**1(c) A statement of cash flows (for the group), together with a comparative statement for the corresponding period of the immediately preceding financial year**

Consolidated statements of cash flows

	The Group		The Group	
	Fourth Quarter ended 31 Dec		Financial Year ended 31 Dec	
	2015	2014	2015	2014
	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from operating activities</b>				
Net profit	1,934	849	7,004	2,539
Adjustments for:				
- Income tax expense/(credit)	194	(450)	602	(339)
- Depreciation of property, plant and equipment	814	791	3,084	2,915
- Amortisation of intangible assets	21	18	74	71
- Loss/(gain) on disposal of property, plant and equipment (net)	2	(54)	(70)	(185)
- Share of results of associated companies and joint ventures	(73)	(4)	(128)	(91)
- Gain on disposal of a financial asset, available-for-sale	-	-	-	(28)
- Reclassification adjustment from fair value reserve to profit and loss	-	-	-	(51)
- Allowance for impairment on a non-trade receivable (non-current)	650	-	650	-
- Fair value gain on investment properties	(110)	(120)	(110)	(120)
- Interest income	(132)	(158)	(437)	(668)
- Finance expenses	16	14	62	54
<b>Operating cash flow before working capital changes</b>	<b>3,316</b>	<b>886</b>	<b>10,731</b>	<b>4,097</b>
Change in working capital				
- Trade and other receivables	(398)	(3,138)	9,658	(2,179)
- Construction contract work-in-progress	(359)	(2,944)	1,716	(413)
- Trade and other payables	1,914	1,657	(1,995)	(2,359)
<b>Cash generated from/(used in) operations</b>	<b>4,473</b>	<b>(3,539)</b>	<b>20,110</b>	<b>(854)</b>
- Interest received	119	31	298	120
- Income tax paid (net)	-	(58)	(154)	(381)
<b>Net cash generated from/(used in) operating activities</b>	<b>4,592</b>	<b>(3,566)</b>	<b>20,254</b>	<b>(1,115)</b>
<b>Cash flows from investing activities</b>				
- Additions to property, plant and equipment	(416)	(341)	(1,511)	(1,980)
- Additions to intangible assets	(16)	-	(16)	-
- Disposal of property, plant and equipment	49	74	146	264
- Redemption/disposal of financial asset, available-for-sale	-	-	-	750
- Redemption/disposal of a financial asset, held-to-maturity	-	-	-	528
- Repayment of loan by/(loan to) a joint venture	-	500	3,950	(20)
- Investment in an associated company	-	-	(500)	(200)
- Interest received	13	13	51	71
<b>Net cash (used in)/generated from investing activities</b>	<b>(370)</b>	<b>246</b>	<b>2,120</b>	<b>(587)</b>



Consolidated statements of cash flows (Cont'd)

	The Group		The Group	
	Fourth Quarter ended 31 Dec		Financial Year ended 31 Dec	
	2015	2014	2015	2014
	\$'000	\$'000	\$'000	\$'000
<b>Cash flows from financing activities</b>				
- Repayment of finance lease liabilities	(237)	(286)	(1,016)	(888)
- Finance expenses	(16)	(14)	(62)	(54)
- Dividend paid to shareholders	-	-	(616)	(925)
- Bank deposits pledged	(42)	(5)	(101)	(16)
<b>Net cash used in financing activities</b>	<b>(295)</b>	<b>(305)</b>	<b>(1,795)</b>	<b>(1,883)</b>
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>3,927</b>	<b>(3,625)</b>	<b>20,579</b>	<b>(3,585)</b>
Cash and cash equivalents at the beginning of the financial period/year	45,581	32,554	28,929	32,514
<b>Cash and cash equivalents at the end of the financial period/year</b>	<b>49,508</b>	<b>28,929</b>	<b>49,508</b>	<b>28,929</b>

**Explanatory Notes:**

- (i) For the purpose of the consolidated statement of cash flows, the consolidated cash and cash equivalents at the end of the financial period comprised the following:

	The Group	
	31 Dec 2015	31 Dec 2014
	\$'000	\$'000
Cash at bank and on hand	20,605	14,330
Short-term bank deposits	34,084	19,679
Short-term bank deposits pledged to banks	54,689	34,009
	(5,181)	(5,080)
Cash and cash equivalents per consolidated statement of cash flows	49,508	28,929

Bank deposits of \$5,180,520 (31 Dec 2014: \$5,079,695) are pledged to banks for banking facilities of certain subsidiaries.



(ii) **Review of Cash Flows for FY2015**

**Net cash generated from operating activities**

Our Group reported net cash generated from operating activities of \$20.3 million in FY2015, an increase of \$21.4 million from net cash used in operating activities of \$1.1 million in the financial year ended 31 December 2014 ("FY2014"). The \$21.4 million increase in net cash generated from operating activities was due mainly to:

- (a) an increase in cash generated from operating activities before working capital changes of \$6.6 million;
- (b) an increase in net working capital inflow of \$14.4 million;
- (c) an increase in interest received of \$0.2 million; and
- (d) a decrease in income tax paid of \$0.2 million during FY2015.

**Net cash generated from investing activities**

Net cash generated from investing activities of \$2.1 million was due to:

- (a) repayment of loan by a joint venture, Lakehomes Pte Ltd, of \$3.9 million; and
- (b) the proceeds received from the disposal of property, plant and equipment and interest income from the financial asset, available-for-sale of \$0.2 million,

which were partially offset by:

- (c) the purchase of new property, plant and equipment of \$1.5 million; and
- (d) an investment in an associated company, United Singapore Builders Pte Ltd, for \$0.5 million, during FY2015.

**Net cash used in financing activities**

Net cash of \$1.8 million was used in financing activities in FY2015. The major outflows for FY2015 related to (1) dividend payments to shareholders of \$0.6 million, (2) repayment of finance lease liabilities of \$1.0 million and (3) payment of finance expenses of \$0.1 million.

Overall, free cash and cash equivalents stood at \$49.5 million as at 31 December 2015, an increase of \$20.6 million, from \$28.9 million as at 31 December 2014. This works out to cash of 16.05 cents per share as at 31 December 2015 as compared to 9.38 cents per share as at 31 December 2014 (based on 308,430,594 issued shares as at 31 December 2015 and 31 December 2014).





(iii) **Review of Cash Flows for fourth quarter ended 31 December 2015**

Net cash generated from operating activities

Our Group's net cash generated from operating activities for the fourth quarter ended 31 December 2015 ("4Q2015") was \$4.6 million as compared with net cash used in operating activities of \$3.6 million for the fourth quarter ended 31 December 2014 ("4Q2014"). The \$8.2 million increase in net cash generated from operating activities was due to:

- (a) an increase in net working capital inflow of \$5.7 million;
- (b) an increase in cash generated from operating activities before working capital changes of \$2.4 million; and
- (c) an increase in interest received of \$0.1 million during 4Q2015.

Net cash used in investing activities

Net cash of \$0.4 million was used in investing activities for 4Q2015, compared with net cash generated from investing activities of \$0.2 million for 4Q2014. The major outflows for 4Q2015 related to the purchase of new property, plant and equipment and intangible assets of \$0.4 million. The outflows for both quarters were partially offset by interest received from financial assets and the proceeds received from the disposal of property, plant and equipment.

Net cash used in financing activities

The net cash used in financing activities was \$0.3 million for 4Q2015 and 4Q2014. The major outflows related to repayment of finance lease liabilities and interest payments in both quarters.



**1(d)(i) A statement (for the issuer and group) showing either (i) all changes in equity or (ii) changes in equity other than those arising from capitalisation issues and distributions to shareholders, together with a comparative statement for the corresponding period of the immediately preceding financial year**

Attributable to equity holders of the Company						
Share capital	Fair value reserve	Asset revaluation reserve	Retained profits	Total	Non-controlling interests	Total equity
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000

The Group

<b>As at 1 Jan 2015</b>	36,832	(19)	1,372	60,070	98,255	50	98,305
Total comprehensive income for the period	-	(1)	-	1,126	1,125	(1)	1,124
<b>As at 31 Mar 2015</b>	36,832	(20)	1,372	61,196	99,380	49	99,429
Total comprehensive income for the period	-	11	-	2,948	2,959	-	2,959
Effect of changes in shareholdings in a subsidiary	-	-	-	49	49	(49)	-
Dividend relating to FY2014	-	-	-	(308)	(308)	-	(308)
<b>As at 30 Jun 2015</b>	36,832	(9)	1,372	63,885	102,080	-	102,080
Total comprehensive income for the period	-	(43)	-	997	954	-	954
Interim dividend relating to FY2015	-	-	-	(308)	(308)	-	(308)
<b>As at 30 Sep 2015</b>	36,832	(52)	1,372	64,574	102,726	-	102,726
Total comprehensive income for the period	-	28	-	1,934	1,962	-	1,962
<b>As at 31 Dec 2015</b>	36,832	(24)	1,372	66,508	104,688	-	104,688



Attributable to equity holders of the Company						
Share capital	Fair value reserve	Asset revaluation reserve	Retained profits	Total	Non-controlling interests	Total equity
\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000

The Group

<b>As at 1 Jan 2014</b>	36,832	(7)	1,372	58,454	96,651	52	96,703
Total comprehensive income for the period	-	(29)	-	1,066	1,037	(1)	1,036
<b>As at 31 Mar 2014</b>	36,832	(36)	1,372	59,520	97,688	51	97,739
Total comprehensive income for the period	-	34	-	345	379	-	379
Dividend relating to FY2013	-	-	-	(925)	(925)	-	(925)
<b>As at 30 Jun 2014</b>	36,832	(2)	1,372	58,940	97,142	51	97,193
Total comprehensive income for the period	-	(26)	-	281	255	(1)	254
<b>As at 30 Sep 2014</b>	36,832	(28)	1,372	59,221	97,397	50	97,447
Total comprehensive income for the period	-	9	-	849	858	-	858
<b>As at 31 Dec 2014</b>	36,832	(19)	1,372	60,070	98,255	50	98,305



Attributable to equity holders of the Company				
Share capital	Retained profits	Total	Non-controlling interests	Total equity
\$'000	\$'000	\$'000	\$'000	\$'000

The Company

<b>As at 1 Jan 2015</b>	36,832	3,796	40,628	-	40,628
Total comprehensive income for the period	-	180	180	-	180
<b>As at 31 Mar 2015</b>	36,832	3,976	40,808	-	40,808
Total comprehensive income for the period	-	95	95	-	95
Dividend relating to FY2014	-	(308)	(308)	-	(308)
<b>As at 30 Jun 2015</b>	36,832	3,763	40,595	-	40,595
Total comprehensive income for the period	-	484	484	-	484
Interim dividend relating to FY2015	-	(308)	(308)	-	(308)
<b>As at 30 Sep 2015</b>	36,832	3,939	40,771	-	40,771
Total comprehensive income for the period	-	3,058	3,058	-	3,058
<b>As at 31 Dec 2015</b>	36,832	6,997	43,829	-	43,829



Attributable to equity holders of the Company				
Share capital	Retained profits	Total	Non-controlling interests	Total equity
\$'000	\$'000	\$'000	\$'000	\$'000

The Company

<b>As at 1 Jan 2014</b>	36,832	3,824	40,656	-	40,656
Total comprehensive income for the period	-	142	142	-	142
<b>As at 31 Mar 2014</b>	36,832	3,966	40,798	-	40,798
Total comprehensive income for the period	-	194	194	-	194
Dividend relating to FY2013	-	(925)	(925)	-	(925)
<b>As at 30 Jun 2014</b>	36,832	3,235	40,067	-	40,067
Total comprehensive income for the period	-	134	134	-	134
<b>As at 30 Sep 2014</b>	36,832	3,369	40,201	-	40,201
Total comprehensive income for the period	-	427	427	-	427
<b>As at 31 Dec 2014</b>	36,832	3,796	40,628	-	40,628



**1(d)(ii) Details of any changes in the company's share capital arising from rights issue, bonus issue, share buy-backs, exercise of share options or warrants, conversion of other issues of equity securities, issue of shares for cash or as consideration for acquisition or for any other purpose since the end of the previous period reported on. State also the number of shares that may be issued on conversion of all the outstanding convertibles, as well as the number of shares held as treasury shares, if any, against the total number of issued shares excluding treasury shares of the issuer, as at the end of the current financial period reported on and as at the end of the corresponding period of the immediately preceding financial year**

There have been no changes in the issued share capital of the Company since 30 September 2015.

Under the Share Buy Back Mandate which was approved by the Shareholders on 27 April 2015, no shares were bought back by the Company during the fourth quarter ended 31 December 2015.

There were no outstanding convertibles issued or treasury shares held by the Company as at 31 December 2015 and 31 December 2014.

**1(d)(iii) Total number of issued shares excluding treasury shares as at the end of the current financial period and as at the end of the immediately preceding year**

	31 December 2015	31 December 2014
Total number of issued shares (excluding treasury shares)	308,430,594	308,430,594

**1(d)(iv) A statement showing all sales, transfers, disposals, cancellation and/or use of treasury shares as at the end of the current financial period reported on**

Not applicable

**2. Whether the figures have been audited, or reviewed and in accordance with which auditing standard or practice**

The figures have not been audited or reviewed.

**3. Where the figures have been audited or reviewed, the auditors' report (including any qualifications or emphasis of matter)**

Not applicable.

**4. Whether the same accounting policies and methods of computation as in the issuer's most recently audited annual financial statements have been applied**

Except as disclosed in Note 5 below, the Group has applied the same accounting policies and methods of computation in the financial statements for the current financial year compared with those for the audited financial statements as at 31 December 2014.



**5. If there are any changes in the accounting policies and methods of computation, including any required by an accounting standard, what has changed, as well as the reasons for, and the effect of, the change**

Below are the mandatory standards, amendments and interpretations to existing standards that have been published, and are relevant for the Group's accounting periods beginning on or after 1 January 2015 or later periods and which the Group has not early adopted.

- Amendments to FRS 19: *Defined Benefit Plans: Employee Contributions* (effective for annual periods beginning on or after 1 January 2015)
- Amendment to FRS 102: *Share-based payment* (effective for annual periods beginning on or after 1 January 2015)
- Amendment to FRS 103: *Business Combinations* (effective for annual periods beginning on or after 1 January 2015)
- Amendments to FRS 108: *Operating Segments* (effective for annual periods beginning on or after 1 January 2015)
- Amendment to FRS 16: *Property, Plant and Equipment* (effective for annual periods beginning on or after 1 January 2015)
- Amendment to FRS 24: *Related Party Disclosures* (effective for annual periods beginning on or after 1 January 2015)
- Amendment to FRS 38: *Intangible Assets* (effective for annual periods beginning on or after 1 January 2015)
- Amendments to FRS 113: *Fair Value Measurement* (effective for annual periods beginning on or after 1 January 2015)
- Amendment to FRS 40: *Investment Property* (effective for annual periods beginning on or after 1 January 2015)

The Group anticipates that the adoption of the above FRSs and amendments to FRS will not result in any substantial change to the Group's accounting policies nor any material impact on the financial statements of the Group for the current year.



**6. Earnings per ordinary share of the group for the current period reported on and the corresponding period of the immediately preceding financial year, after deducting any provision for preference dividends**

Basic/diluted earnings per share is calculated by dividing the net profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the financial period.

	The Group			The Group		
	Fourth Quarter ended 31 Dec		Increase / (Decrease)	Financial Year ended 31 Dec		Increase / (Decrease)
	2015	2014		2015	2014	
	\$'000	\$'000	%	\$'000	\$'000	%
Net profit attributable to equity holders of the Company (\$'000)	1,934	849	127.8	7,005	2,541	175.7
Weighted average number of ordinary shares in issue	308,430,594	308,430,594	-	308,430,594	308,430,594	-
Basic earnings per share (cents)	0.63	0.28	125.0	2.27	0.82	176.8
Diluted earnings per share (cents)	0.63	0.28	125.0	2.27	0.82	176.8

**7. Net asset value (for the issuer and group) per ordinary share based on the total number of issued shares, excluding treasury shares, of the issuer at the end of the (a) current period reported on and (b) immediately preceding financial year**

	The Group		The Company		Increase / (Decrease) %	
	As at 31 Dec 2015	As at 31 Dec 2014	As at 31 Dec 2015	As at 31 Dec 2014	The Group	The Company
Net tangible assets (\$'000)	102,918	96,427	43,809	40,613	6.7	7.9
Number of shares	308,430,594	308,430,594	308,430,594	308,430,594	-	-
NTA per share (cents)	33.37	31.26	14.20	13.17	6.7	7.8





8. A review of the performance of the group, to the extent necessary for a reasonable understanding of the group's business. It must include a discussion of the following:-
- any significant factors that affected the turnover, costs, and earnings of the group for the current financial period reported on, including (where applicable) seasonal or cyclical factors; and
  - any material factors that affected the cash flow, working capital, assets or liabilities of the group during the current financial period reported on

### Our Business

OKP Holdings Limited is a home-grown infrastructure and civil engineering company in the region. It specialises in the construction of urban and arterial roads, expressways, vehicular bridges, flyovers, airport infrastructure and oil and gas-related infrastructure for petrochemical plants and oil storage terminals as well as the maintenance of roads and roads related facilities and building construction-related works. It has expanded its core business to include property development and investment. We tender for both public and private civil engineering and infrastructure construction projects.

We have two core business segments: Construction and Maintenance.

### Income Statement Review (Current financial year ended 31 December 2015 vs previous financial year ended 31 December 2014)

	The Group					
	Current financial year ended 31 December 2015		Previous financial year ended 31 December 2014		Increase / (Decrease)	
	\$'000		\$'000		\$'000	%
Construction	77,572	75.1%	71,113	65.0%	6,459	9.1
Maintenance	25,718	24.9%	38,363	35.0%	(12,645)	(33.0)
<b>Total Revenue</b>	<b>103,290</b>	<b>100.0%</b>	<b>109,476</b>	<b>100.0%</b>	<b>(6,186)</b>	<b>(5.7)</b>

### Revenue

Our Group reported a 5.7% or \$6.2 million decrease in revenue to \$103.3 million for FY2015 as compared to \$109.5 million for FY2014. The decrease was due mainly to a 33.0% decrease in revenue from the maintenance segment to \$25.7 million, partially offset by a 9.1% increase in revenue from the construction segment to \$77.6 million.

The decrease in revenue from the maintenance segment was largely attributable to the substantial completion of some existing maintenance projects in FY2015.

The increase in revenue from the construction segment was due mainly to the higher percentage of revenue recognised from a number of both existing and newly awarded construction projects as they progressed to a more active phase in FY2015.



The construction segment continued to be the major contributor to our Group's revenue. On a segmental basis, our core construction segment and maintenance segment accounted for 75.1% (2014: 65.0%) and 24.9% (2014: 35.0%) respectively of our Group's revenue for FY2015.

#### Cost of works

Our cost of works decreased by 11.1% or \$11.2 million from \$100.7 million for FY2014 to \$89.5 million for FY2015. The decrease in cost of works was due mainly to:

- (a) the decrease in labour costs due to a write-back of over-accrued labour costs made in FY2014 and a drop in headcount, which was partially offset by levy and salary adjustments during FY2015; and
- (b) the decrease in the cost of construction materials due to lesser utilisation of materials resulting from the change in construction designs coupled with the decreases in the prices of some raw materials,

which were partially offset by:

- (c) an increase in preliminary costs and overheads costs such as professional fees and depreciation of property, plant and machinery during FY2015. The increase in professional fees related to the engagement of consultants to design the construction methods of our on-going projects; and
- (d) the increase in sub-contracting costs which were mainly costs incurred for specialised works such as bored piling, asphalt works, mechanical and electrical works, soil-testing, landscaping and metalworks which are usually subcontracted to external parties.

#### Gross profit and gross profit margin

Consequently, our gross profit for FY2015 increased by 57.2% or \$5.0 million from \$8.8 million for FY2014 to \$13.8 million for FY2015.

Our gross profit margin increased from 8.0% for FY2014 to 13.3% for FY2015.

The higher gross profit margin for FY2015 was largely attributable to the completion of a few maintenance projects which had commanded better gross profit and the recognition of variation orders for a construction project.

#### Other income

Other income increased by \$1.2 million or 78.0% from \$1.6 million for FY2014 to \$2.8 million for FY2015. The increase was largely attributable to:

- (a) a write-back of non-trade payables of \$0.4 million. This write-back of non-trade payables was a one-time exercise, as a result of the acquisition of the remaining 45% of the issued shares of a subsidiary from the non-controlling shareholders during FY2015;
- (b) a technical management consultancy fee of \$0.9 million received in relation to a piling project in Jakarta, Indonesia during 4Q2015; and
- (c) an increase of \$0.3 million which was due mainly to the gain from foreign exchange resulting from the strengthening of the US dollar against the Singapore dollar and higher interest earned from higher bank deposits during FY2015,



which were partially offset by:

- (d) a decrease in interest income from other receivables of \$0.4 million resulting from the cessation of interest charged on the loan to an associated company with effect from 1 March 2015.

#### Administrative expenses

Administrative expenses increased by \$0.8 million or 10.5% from \$8.2 million for FY2014 to \$9.0 million for FY2015. The increase was largely attributable to (1) higher directors' remuneration (including profit sharing) accrued as a result of the higher profit generated by the Group for FY2015, (2) an allowance for impairment of \$0.65 million made in relation to a loan extended to an associated company, CS Amber Development Pte Ltd, and (3) an increase in tender charges due to tenders for more complex projects. The increase was partially offset by lower professional fees as a result of the conclusion of a suit against a sub-contractor during FY2015.

#### Finance expenses

Finance expenses increased marginally by \$8,000 due mainly to an increase in financial lease liabilities arising from additional plant and equipment acquired which was partially offset by the repayment of finance leases during FY2015.

#### Share of results of associated companies and joint ventures

	The Group	
	Financial Year ended 31 Dec 2015	Financial Year ended 31 Dec 2014
	\$'000	\$'000
Share of profit of joint ventures <sup>(a)</sup>	48	315
Share of profit/(loss) of associated companies <sup>(b)</sup>	80	(224)
	128	91

(a) Share of profits of joint ventures

The share of profits of joint ventures decreased by \$0.3 million due mainly to the share of lower profits recognised by Forte Builder Pte Ltd ("FBPL"), which was partially offset by the recognition of profits for a construction project by Chye Joo - Or Kim Peow JV during FY2015. The building construction project undertaken by FBPL had been substantially completed during FY2014.

(b) Share of profits of associated companies

The increase in the share of profits of associated companies in FY2015 was due mainly to the share of higher profits recognised from the 25% shareholding interest in United Singapore Builders Pte Ltd, which commenced the recognition of profits for a construction project during the second half of FY2015.



### Profit before income tax

Profit before income tax increased by \$5.4 million or 245.7% from \$2.2 million for FY2014 to \$7.6 million for FY2015. The increase was due mainly to (1) the increase in gross profit of \$5.0 million, (2) the increase in other income of \$1.2 million and (3) the increase in the share of profit of associated companies and joint ventures of \$37,000. The increase was partially offset by the increase in administrative expenses of \$0.8 million, as explained above.

### Income tax expense

Income tax expense increased by \$0.9 million or 277.6% from an income tax credit of \$0.3 million for FY2014 to an income tax expense of \$0.6 million for FY2015.

Due to the utilisation of capital allowances carried forward from prior years, the effective tax rate of 7.9% for FY2015 was lower than the statutory tax rate of 17.0%.

The income tax credit of \$0.3 million for FY2014 arose from (1) deductible temporary differences of \$0.3 million between the carrying value of assets and value of assets for tax purposes, (2) refund of the overprovision of tax amounting to \$57,000 and (3) an adjustment for over-provision of deferred tax of \$98,000. The income tax credit was partially offset by a provision for current tax of \$0.1 million made for FY2014.

### Non-controlling interests

Non-controlling interests related to losses incurred by a subsidiary for the period from 1 January 2015 to 31 May 2015.

### Net profit

Overall, our net profit increased by \$4.5 million or 175.9%, from \$2.5 million for FY2014 to \$7.0 million for FY2015, following the increase in profit before income tax of \$5.4 million which was partially offset by the increase in income tax expense of \$0.9 million, as explained above.

Our net profit margin increased from 2.3% for FY2014 to 6.8% for FY2015.



## Income Statement Review (Fourth Quarter ended 31 Dec 2015 vs Fourth Quarter ended 31 Dec 2014)

	The Group					
	Current fourth quarter ended 31 Dec 2015		Previous fourth quarter ended 31 Dec 2014		Increase / (Decrease)	
	\$'000		\$'000		\$'000	%
Construction	19,680	80.3%	17,750	69.2%	1,930	10.9
Maintenance	4,816	19.7%	7,904	30.8%	(3,088)	(39.1)
<b>Total Revenue</b>	<b>24,496</b>	<b>100.0%</b>	<b>25,654</b>	<b>100.0%</b>	<b>(1,158)</b>	<b>(4.5)</b>

### Revenue

Our Group's revenue was \$24.5 million in 4Q2015 compared to \$25.7 million in 4Q2014. The decrease in revenue from the maintenance segment was partially offset by an increase in revenue from the construction segment.

Revenue from the maintenance segment decreased by 39.1% to \$4.8 million in 4Q2015 from \$7.9 million in 4Q2014. This was due mainly to the substantial completion of a few maintenance projects in 4Q2015.

Revenue from the construction segment increased by 10.9% to \$19.7 million in 4Q2015 from \$17.8 million in 4Q2014. The higher revenue was recognised from the construction segment as some of the construction projects progressed to a more active phase during 4Q2015.

### Cost of works

Our cost of works decreased by 13.9% or \$3.3 million from \$24.0 million in 4Q2014 to \$20.7 million in 4Q2015. The decrease in cost of works was due mainly to:

- (a) the decrease in labour costs due to a drop in headcount, which was partially offset by levy adjustment during 4Q2015; and
- (b) the decrease in the cost of construction materials due to lesser utilisation of materials resulting from better design and project implementation and decreases in the prices of some raw materials,

which were partially offset by:

- (c) an increase in sub-contracting costs which were mainly costs incurred for specialised works such as bored piling, asphalt works, mechanical and electrical works, soil-testing, landscaping and metalworks which are usually subcontracted to external parties.



### Gross profit and gross profit margin

Our gross profit for 4Q2015 increased by \$2.1 million or 129.6% from \$1.7 million for 4Q2014 to \$3.8 million for 4Q2015.

Our gross profit margin improved from 6.5% in 4Q2014 to 15.7% in 4Q2015.

The higher gross profit margin was largely attributable to the completion of a few maintenance projects which had commanded better gross profit margin during 4Q2015.

### Other income

Other income increased by \$0.7 million or 115.5% from \$0.5 million for 4Q2014 to \$1.2 million for 4Q2015. The increase was due mainly to the recognition of a technical management consultancy fee of \$0.9 million, which was partially offset by decrease in interest income from other receivables and a drop in equipment hiring income from the rental of equipment and machinery during 4Q2015.

### Administrative expenses

Administrative expenses increased by \$1.2 million or 63.5% from \$1.8 million for 4Q2014 to \$3.0 million for 4Q2015. The increase was largely attributable to higher directors' remuneration (including profit sharing) accrued as a result of the higher profit generated by the Group and an allowance for impairment of \$0.65 million made in relation to a loan extended to an associated company, CS Amber Development Pte Ltd, during 4Q2015.

### Finance expenses

Finance expenses stood at \$14,000 and \$16,000 for 4Q2014 and 4Q2015 respectively.

### Share of results of associated companies and joint ventures

The increase in share of profits of investments of \$69,000 was due mainly to the share of higher profits from an associated company, United Singapore Builders Pte Ltd, and a joint venture partnership, Chye Joo – Or Kim Peow JV, during 4Q2015.

### Profit before income tax

Profit before income tax increased by \$1.7 million or 433.3% from \$0.4 million in 4Q2014 to \$2.1 million in 4Q2015. The increase was due mainly to (a) the increase in gross profit of \$2.1 million, (b) the increase in other income of \$0.7 million and (c) the increase in share of profit of investments of \$69,000, which were partially offset by an increase in administrative expenses of \$1.2 million, as explained above.

### Income tax expense

Income tax expense increased by \$0.6 million or 143.1% from an income tax credit of \$0.4 million in 4Q2014 to an income tax expense of \$0.2 million in 4Q2015.

The effective tax rate of 9.1% was lower than the statutory tax rate of 17.0% due to the utilisation of capital allowances carried forward from prior years during 4Q2015.

Tax credit for 4Q2014 arose from deductible temporary differences between the carrying value of assets and value of assets for tax purposes. The tax credit was partially offset by lower provision for current tax made in 4Q2014 due mainly to lower profit before income tax, as explained above.



### Net profit

Overall, for 4Q2015, net profit increased by \$1.1 million or 127.8% to \$1.9 million as compared to 4Q2014 following the increase in profit before income tax of \$1.7 million which was partially offset by the increase in income tax expense of \$0.6 million, as explained above.

Our net profit margin increased from 3.3% for 4Q2014 to 7.9% for 4Q2015.

### **9. Where a forecast, or a prospect statement, has been previously disclosed to shareholders, any variance between it and the actual results**

There is no material deviation in the actual results for the fourth quarter ended 31 December 2015 from what was previously discussed under paragraph 10 of the announcement of the Company's financial statements for the third quarter ended 30 September 2015.

### **10. A commentary at the date of the announcement of the competitive conditions of the industry in which the group operates and any known factors or events that may affect the group in the next reporting period and the next 12 months**

#### Economic outlook

Advance estimates by the Ministry of Trade and Industry ("MTI") indicated that for the fourth quarter of 2015, Singapore's economy achieved a growth of 2.0% on a year-on-year ("y-o-y") basis. This was a faster rate as compared to the 1.8% growth recorded in the previous quarter.

#### Industry outlook

The MTI reported that a pick-up in public sector construction activities supported the construction sector's growth during the fourth quarter of 2015, leading the sector to register a 2.2% growth on a y-o-y basis. Comparatively, this was an improvement from the growth of 1.1% achieved in the previous quarter.

For 2016, the Building and Construction Authority ("BCA") expects construction contracts totalling \$27.0 billion to \$34.0 billion to be awarded. This may be potentially higher than the construction demand of approximately \$27.2 billion achieved in 2015. Of the forecasted demand for 2016, BCA anticipates approximately 65.0% to be driven by the public sector, which if materialised, would represent the highest proportion of construction demand from the public sector in 14 years. However, the private sector is likely to see a slower pace in demand for 2016 primarily due to economic conditions that are less positive and a larger supply of completed private housing and office projects.

Over the next few years, the average construction demand is estimated to be between \$26.0 billion and \$35.0 billion in 2017 and 2018, and between \$26.0 billion and \$37.0 billion in 2019 and 2020. Of these, public sector construction demand is expected to be between \$16.0 billion and \$20.0 billion per annum, with demand for civil engineering projects being projected to remain strong, making up about 40.0% of public sector projects.

A number of large and exciting infrastructure projects in Singapore are expected to present potential construction and civil engineering opportunities for us. These include the \$24.0 billion Thomson-East Coast MRT line, the construction of the North-South Expressway, as well as the future Terminal 5 at Changi Airport anticipated to cost tens of billions of dollars.



## Company outlook and order book update

While the business environment remains challenging, particularly with rising operational costs that have affected players across the industry, we are optimistic on the immediate outlook of OKP. Our net construction order book as at the date of this announcement stood at \$344.8 million (31 December 2014: \$296.8 million), with revenue visibility extending to 2019.

As at the date of this announcement, we have secured a total of seven projects totalling \$301.1 million, with recent ones being a \$9.8 million Public Utilities Board contract for the improvement of roadside drains in the western region of Singapore and a \$94.6 million Land Transport Authority ("LTA") contract for the construction of a viaduct from the Tampines Expressway ("TPE") to the Pan Island Expressway (Westbound) and Upper Changi Road East. Other LTA projects include two contracts amounting to \$143.9 million for the construction of sheltered linkways and a \$19.7 million contract for the improvement of road related facilities, road structures and road safety schemes in the East Sector of Singapore. We were also awarded a \$12.7 million contract by JTC for road extension, drain and sewer works at Woodlands Avenue 4; as well as a \$20.4 million contract from JTC for the construction of roads, drains and sewers and soil improvement works at Tuas South Avenue 7/14.

For our property development and investment business, we retain a 10% minority investment in CS Amber Development Pte Ltd, the developer of our first residential property project - Amber Skye. The developer is a subsidiary of China Sonangol Land Pte. Ltd.. We continue to focus our efforts on marketing the units of the 109-unit freehold development.

We also have a 10% stake in Lakehomes Pte Ltd - a property development joint venture. The launch of Lake Life Executive Condominium ("EC"), located in Jurong, by the joint venture has registered strong sales performance.

Going forward, we remain committed to focusing on our core competencies within the construction and maintenance segments. We intend to capitalise on local and overseas opportunities, particularly within Singapore, where large infrastructure projects are currently ongoing or in the pipeline.

## 11. Dividend

### **(a) Current Financial Period Reported On**

Any dividend declared for the current financial period reported on? Yes

Name of Dividends	Final	Special
Dividend Type	Cash	Cash
Dividend amount per share	\$0.007	\$0.003
	One-tier tax exempt	One-tier tax exempt

On 17 September 2015, the Company had paid a one-tier tax exempt interim dividend of \$0.001 per share in respect of FY2015.





**(b) Corresponding Period of the Immediately Preceding Financial Year**

Any dividend declared for the corresponding period of the immediately preceding financial year? Yes

Name of Dividends	Final
Dividend Type	Cash
Dividend amount per share	\$0.001
	One-tier tax exempt

**(c) Date payable**

Payment of the said dividends, if approved by shareholders at the forthcoming Fourteenth Annual General Meeting of the Company to be held on 18 April 2016 (Monday), will be made on 17 May 2016.

**(d) Books closure date**

Notice is hereby given that the Share Transfer Book and Register of Members of the Company will be closed from 5.00 p.m. on 3 May 2016 for the preparation of dividend payment. Duly completed registrable transfers received by the Company's Share Registrar, Boardroom Corporate & Advisory Services Pte. Ltd. of 50 Raffles Place, #32-01, Singapore Land Tower, Singapore 048623 up to 5.00 p.m. on 3 May 2016 will be registered to determine shareholders' entitlement to the proposed final and special dividends.

Shareholders whose securities accounts with The Central Depository (Pte) Limited are credited with shares at 5.00 p.m. on 3 May 2016 will be entitled to the proposed final and special dividends.

**12. If no dividend has been declared/recommended, a statement to that effect**

Not applicable.

**13. Interested person transactions disclosure**

There was no interested person transaction, as defined in Chapter 9 of the Listing Manual of the Singapore Exchanged Securities Trading Limited, entered into by the Group or by the Company during the fourth quarter ended 31 December 2015.

The Company does not have a general mandate from shareholders for interested person transactions pursuant to Rule 920.



**PART II - ADDITIONAL INFORMATION REQUIRED FOR FULL YEAR ANNOUNCEMENT**  
**(This part is not applicable to Q1, Q2, Q3 or Half Year Results)**

**14. Segmented revenue and results for business or geographical segments (of the group) in the form presented in the issuer's most recently audited annual financial statements, with comparative information for the immediately preceding year**

Business Segments

The Management has determined the operating segments based on the reports reviewed by the Board of Directors that are used to make strategic decisions.

The Group's operating segments are its strategic business units which offer different services and are managed separately. The reportable segment presentation is based on the Group's management and internal reporting structure used for its strategic decision-making purposes.

The Group's activities comprise the following reportable segments:

- (i) Construction – It relates to the construction of urban and arterial roads, expressways, vehicular bridges, flyovers and buildings, airports infrastructure and oil and gas-related infrastructure for petrochemical plants and oil storage terminals.
- (ii) Maintenance – It relates to re-construction work performed on roads, road reserves, pavements, footpaths and kerbs, guardrails, railings, drains, signboards as well as bus bays and shelters.

	Primary Reporting- Business Segment					
	Current financial year ended 31 December 2015			Previous financial year ended 31 December 2014		
	Construction \$'000	Maintenance \$'000	Total \$'000	Construction \$'000	Maintenance \$'000	Total \$'000
<b>The Group</b>						
<b>Revenue</b>						
Total segment revenue	77,572	30,594	108,166	71,113	44,397	115,510
Inter-segment revenue	-	(4,876)	(4,876)	-	(6,034)	(6,034)
Revenue to external parties	77,572	25,718	103,290	71,113	38,363	109,476
<b>Gross profit/(loss)</b>	6,560	7,208	13,768	(3,667)	12,427	8,760
Other income			2,800			1,573
Unallocated costs			(9,028)			(8,170)
Share of results of associated companies and joint ventures			128			91
			7,668			2,254
Finance expenses			(62)			(54)
Profit before income tax			7,606			2,200
Income tax (expense)/credit			(602)			339
<b>Net profit</b>			7,004			2,539
Segment assets	23,694	5,136	28,830	27,671	12,521	40,192
Segment liabilities	18,393	7,901	26,294	14,055	11,728	25,783



Revenue between segments are carried out as agreed by both parties. The revenue from external parties reported to the Board of Directors is measured in a manner consistent with that in the statement of comprehensive income.

The Board of Directors assesses the performance of the operating segments based on gross profit. Administrative and finance expenses and other income are not allocated to segments.

#### Geographical Segments

Our Group operates predominately in Singapore.

#### 15. **In the review of performance, the factors leading to any material changes in contributions to turnover and earnings by the business or geographical segments**

As explained under paragraph 8 above.

	The Group				
	Current financial year ended 31 December 2015		Previous financial year ended 31 December 2014		Increase / (Decrease)
	\$'000	Gross profit margin	\$'000	Gross profit margin	\$'000
Construction	6,560	8.5%	(3,667)	(5.2%)	10,227
Maintenance	7,208	28.0%	12,427	32.3%	(5,219)
<b>Total gross profit</b>	<b>13,768</b>	<b>13.3%</b>	<b>8,760</b>	<b>8.0%</b>	<b>5,008</b>

The gross profit of the construction segment increased significantly by \$10.3 million from a gross loss of \$3.7 million for FY2014 to a gross profit of \$6.6 million for FY2015.

The improvement in the gross profit margin of the construction segment was due mainly to the recognition of variation orders for a construction project during FY2015. The gross loss in FY2014 arose from the additional costs that were incurred as a result of the extension of the completion periods giving rise to the actual cost exceeding internal projections and a change in the requirements of temporary works in some of the construction projects.

The decrease in gross profit from the maintenance segment was largely attributable to the substantial completion of some existing maintenance projects in FY2015. However, the gross profit margin of the maintenance segment remained relatively stable at 28.0% and 32.3% in FY2015 and FY2014 respectively. The stable gross profit margin of the maintenance segment was attributable to the higher contribution from a few maintenance projects which had commanded better gross profit coupled with our continuous stringent cost-saving efforts and better project management in both FY2015 and FY2014.



16. A breakdown of sales

	The Group			
	Current financial year ended 31 Dec 2015	Previous financial year ended 31 Dec 2014	Increase/ (Decrease)	
	\$'000	\$'000	\$'000	%
(a) Sales reported for first half year	54,586	57,664	(3,078)	(5.3)
(b) Operating profit after taxation before deducting non-controlling interests reported for the first half year	4,073	1,410	2,663	188.9
(c) Sales reported for second half year	48,704	51,812	(3,108)	(6.0)
(d) Operating profit after taxation before deducting non-controlling interests reported for the second half year	2,931	1,129	1,802	159.6



**17. A breakdown of the total annual dividend (in dollar value) for the issuer's latest full year and its previous full year**

Total Annual Dividend

	FY2015 (\$'000)	FY2014 (\$'000)
Ordinary	3,393	308
Preference	-	-
Total	3,393	308

FY2015

Based on the interim dividend of \$0.001 per share for 308,430,594 shares and the proposed final and special dividends of \$0.01 per share for 308,430,594 shares which is subject to the approval of the shareholders at the forthcoming Annual General Meeting of the Company.

FY2014

Based on the final dividend of \$0.001 per share for 308,430,594 shares.

**18. Use of proceeds as at 31 December 2015**

Exercise of 61,139,186 warrants at \$0.20 for each share as at 4 January 2013 raising net proceeds of \$12.2 million

Use of proceeds	Amount allocated (\$'million)	Amount utilised (\$'million)	Balance amount (\$'million)
To be used as general working capital for the Company	12.22	10.72	1.50

The amount of \$10.72 million had been utilised to fund the investment in and the loan to CS Amber Development Pte Ltd, an associated company of the Group.

The unutilised proceeds are deposited with a bank pending deployment.



19. **Disclosure of person occupying a managerial position in the issuer or any of its principal subsidiaries who is a relative of a director or chief executive officer or substantial shareholder of the issuer**

<b>Name</b>	<b>Age</b>	<b>Family relationship with any director and/or substantial shareholder</b>	<b>Current position and duties, and the year the position was first held</b>	<b>Details of changes in duties and position held, if any, during the year</b>
Or Kim Peow	81	Mdm Ang Beng Tin (Executive Director) is the wife of Mr Or Kim Peow; Mr Or Toh Wat (Group Managing Director), Mr Or Kiam Meng (Executive Director) and Mr Or Lay Huat, Daniel (Executive Director) are the sons of Mr Or Kim Peow; Mr Oh Enc Nam (Executive Director) is the nephew of Mr Or Kim Peow	Group Chairman of the Company, overseeing the overall management and strategic development of the Group. Position held since 2002.	NA
Or Toh Wat	48	Son of Mr Or Kim Peow (Group Chairman); Mdm Ang Beng Tin (Executive Director) is the wife of Mr Or Kim Peow; Mr Or Kiam Meng (Executive Director) and Mr Or Lay Huat, Daniel (Executive Director) are the sons of Mr Or Kim Peow; Mr Oh Enc Nam (Executive Director) is the nephew of Mr Or Kim Peow	Group Managing Director of the Company, responsible for setting the Group's corporate directions and strategies, and overseeing the day-to-day management and business development of the Group. Position held since 2002.	NA



Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was first held	Details of changes in duties and position held, if any, during the year
Ang Beng Tin	60	Wife of Mr Or Kim Peow (Group Chairman); Mr Or Toh Wat (Group Managing Director), Mr Or Kiam Meng (Executive Director) and Mr Or Lay Huat, Daniel (Executive Director) are the sons of Mr Or Kim Peow; Mr Oh Enc Nam (Executive Director) is the nephew of Mr Or Kim Peow	Executive Director of the Company, responsible for managing employee relations, benefit programmes and insurance claims at Or Kim Peow Contractors (Pte) Ltd. Position held since 2002.	NA
Or Kiam Meng	51	Son of Mr Or Kim Peow (Group Chairman); Mdm Ang Beng Tin (Executive Director) is the wife of Mr Or Kim Peow; Mr Or Toh Wat (Group Managing Director) and Mr Or Lay Huat, Daniel (Executive Director) are the sons of Mr Or Kim Peow; Mr Oh Enc Nam (Executive Director) is the nephew of Mr Or Kim Peow	Executive Director of the Company, responsible for overseeing the daily site management and operations of Or Kim Peow Contractors (Pte) Ltd. Position held since 2002.	NA
Oh Enc Nam	60	Nephew of Mr Or Kim Peow (Group Chairman); Mdm Ang Beng Tin (Executive Director) is the wife of Mr Or Kim Peow; Mr Or Toh Wat (Group Managing Director), Mr Or Kiam Meng (Executive Director) and Mr Or Lay Huat, Daniel (Executive Director) are the sons of Mr Or Kim Peow	Executive Director of the Company, responsible for the day-to-day management and the overall operations of Eng Lam Contractors Co. (Pte) Ltd. Position held since 2002.	NA



Name	Age	Family relationship with any director and/or substantial shareholder	Current position and duties, and the year the position was first held	Details of changes in duties and position held, if any, during the year
Or Lay Huat Daniel	38	Son of Mr Or Kim Peow (Group Chairman); Mdm Ang Beng Tin (Executive Director) is the wife of Mr Or Kim Peow; Mr Or Toh Wat (Group Managing Director) and Mr Or Kiam Meng (Executive Director) are the sons of Mr Or Kim Peow; Mr Oh Enc Nam (Executive Director) is the nephew of Mr Or Kim Peow	Executive Director of the Company, responsible for business development, investor relations and corporate communications of the Group. Position held since 2006.	NA
Or Yew Whatt	58	Nephew of Mr Or Kim Peow (Group Chairman); Mdm Ang Beng Tin (Executive Director) is the wife of Mr Or Kim Peow; Mr Or Toh Wat (Group Managing Director), Mr Or Kiam Meng (Executive Director) and Mr Or Lay Huat, Daniel (Executive Director) are the sons of Mr Or Kim Peow; Mr Oh Enc Nam (Executive Director) is the nephew of Mr Or Kim Peow	Executive Director of Eng Lam Contractors Co. (Pte) Ltd, responsible for the supervision of projects, resolving site issues and involved in the project tender process. Position held since 1992.	NA
Oh Kim Poy	76	Brother of Mr Or Kim Peow (Group Chairman); Mdm Ang Beng Tin (Executive Director) is the wife of Mr Or Kim Peow; Mr Or Toh Wat (Group Managing Director), Mr Or Kiam Meng (Executive Director) and Mr Or Lay Huat, Daniel (Executive Director) are the sons of Mr Or Kim Peow; Mr Oh Enc Nam (Executive Director) is the nephew of Mr Or Kim Peow	Executive Director of Eng Lam Contractors Co. (Pte) Ltd, responsible for supervising and monitoring of projects. Position held since 1992.	NA





**20. Confirmation that the issuer has procured undertakings from all its directors and executive officers**

The Company confirms that it has procured undertakings from all its directors and executive officers in the format set out in Appendix 7.7 pursuant to Rule 720(1) of the Listing Manual.

**BY ORDER OF THE BOARD**

Or Toh Wat  
Group Managing Director  
23 February 2016